



District Health Assessment for Multiple District 1 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength			Cancellation			Reports		Finance	Leadership				
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
1 A		72	0	72	0%	1	0	1	1691	0	1691	76	95	-19	-1.11%	1,852	23	53%	0	0	0%	39%	0%	19%	14	6	
1 BK		62	0	62	0%	0	1	-1	1807	0	1807	34	69	-35	-1.90%	1,906	29	40%	61	0	100%	34%	13%	3%	8	0	
1 CN	T(24)	33	0	33	0%	0	0	0	967	0	967	31	33	-2	-0.21%	969	29	33%	0	0	0%	39%	0%	0%	5	0	2nd VDG
1 CS	T(24)	28	0	28	0%	0	0	0	638	0	638	0	19	-19	-2.89%	679	23	54%	0	0	0%	50%	14%	25%	0	0	2nd VDG
1 D		53	0	53	0%	0	0	0	1623	0	1623	24	46	-22	-1.34%	1,749	31	28%	0	0	0%	42%	0%	13%	2	0	GLT
1 F	T(24)	31	0	31	0%	0	0	0	882	0	882	14	31	-17	-1.89%	941	28	32%	0	0	0%	29%	13%	6%	10	2	
1 G	T(24)	37	0	37	0%	0	0	0	826	0	826	10	21	-11	-1.31%	848	22	46%	0	0	0%	38%	0%	11%	7	0	2nd VDG
1 H	T(24)	38	0	38	0%	0	0	0	928	0	928	23	38	-15	-1.59%	987	24	45%	0	0	0%	24%	11%	0%	9	0	
1 J		55	0	55	0%	0	1	-1	2085	0	2085	51	87	-36	-1.70%	2,136	38	18%	1	19	100%	24%	13%	7%	7	0	
1 M		58	0	58	0%	0	1	-1	1444	0	1444	39	91	-52	-3.48%	1,550	25	40%	82	38	100%	26%	0%	0%	9	0	
		467	0	467	0%	1	3	-2	12891	0	12891	302	530	-228	-1.74%	13,617	28	39%	48	57	100%	34%	6%	9%	71	8	



District Health Assessment for Multiple District 2 through November 2020

District Number in Status *	Status/ of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports		Finance	Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
2 T1	T(24)	39	0	39	0%	3	0	3	1183	0	1183	110	49	61	5.44%	1,105	30	44%	0	0	0%	36%	15%	23%	0	0	1st VDG,2nd VDG,GLT,GMT ,GST
2 T2	T(21)	40	0	40	0%	0	2	-2	1143	0	1143	40	69	-29	-2.47%	1,224	29	53%	41	19	100%	35%	28%	15%	0	0	GLT,GMT,GST
2 T3	T(24)	33	0	33	0%	0	0	0	694	0	694	46	41	5	0.73%	715	21	67%	0	0	0%	33%	9%	12%	6	2	
2 E1	T(24)	41	0	41	0%	0	0	0	945	0	945	41	42	-1	-0.11%	970	23	61%	0	0	0%	12%	0%	0%	11	0	2nd VDG
2 E2		62	0	62	0%	0	4	-4	1767	0	1767	58	91	-33	-1.83%	1,880	29	47%	43	16	100%	35%	2%	11%	9	0	
2 X1		58	0	58	0%	1	1	0	1725	0	1725	95	116	-21	-1.20%	1,728	30	45%	64	3	100%	0%	0%	9%	8	2	
2 X2	T(24)	40	0	40	0%	0	2	-2	978	0	978	61	92	-31	-3.07%	1,069	24	48%	26	10	100%	20%	3%	18%	6	0	
2 X3		50	0	50	0%	0	0	0	1390	0	1390	56	79	-23	-1.63%	1,440	28	48%	0	0	0%	14%	2%	16%	6	0	
2 A1	T(14)	43	0	43	0%	0	0	0	1131	0	1131	22	62	-40	-3.42%	1,219	26	60%	0	0	0%	51%	37%	26%	1	0	GLT,GMT,GST
2 A2		63	0	63	0%	0	0	0	1586	0	1586	21	58	-37	-2.28%	1,709	25	48%	0	0	0%	44%	2%	13%	10	2	
2 A3	T(24)	56	0	56	0%	0	0	0	1194	0	1194	38	42	-4	-0.33%	1,193	21	57%	0	0	0%	0%	0%	21%	11	3	
2 S1		48	0	48	0%	0	0	0	1598	0	1598	34	80	-46	-2.80%	1,664	33	42%	0	0	0%	31%	2%	8%	7	2	2nd VDG
2 S2		56	0	56	0%	1	1	0	1575	0	1575	128	86	42	2.74%	1,563	28	46%	32	0	100%	34%	2%	14%	5	0	
2 S3		50	0	50	0%	1	0	1	1773	0	1773	86	100	-14	-0.78%	1,851	35	40%	0	0	0%	0%	0%	6%	11	0	
2 S4		71	0	71	0%	0	1	-1	1891	0	1891	70	73	-3	-0.16%	2,065	27	45%	70	0	100%	27%	3%	13%	12	2	
2 S5		60	0	60	0%	0	1	-1	2331	0	2331	80	93	-13	-0.55%	2,477	39	25%	2	0	100%	2%	0%	13%	4	0	
		810	0	810	0%	6	12	-6	22904	0	22904	986	1173	-187	-0.81%	23,872	28	47%	39	48	100%	23%	5%	13%	107	13	



District Health Assessment for Multiple District 2 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3 E	T(24)	46	0	46	0%	0	1	-1	997	0	997	20	78	-58	-5.50%	1,111	22	57%	71	5	100%	48%	0%	7%	10	1	2nd VDG,GMT,GST
3 NW	T(15)	45	0	45	0%	0	0	0	1171	0	1171	19	55	-36	-2.98%	1,264	26	44%	0	0	0%	49%	0%	4%	0	0	GST
3 SW	T(2)	57	0	57	0%	0	1	-1	1248	0	1248	50	86	-36	-2.80%	1,344	22	47%	3	24	100%	39%	0%	11%	0	0	GST
		148	0	148	0%	0	2	-2	3416	0	3416	89	219	-130	-3.67%	3,719	23	49%	37	29	100%	45%	0%	7%	10	1	



District Health Assessment for Multiple District 4 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership				
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
5M 1	51	0	51	0%	0	0	0	1708	0	1708	31	51	-20	-1.16%	1,785	33	20%	0	0	0%	14%	2%	6%	6	0		
5M 2	66	0	66	0%	1	0	1	2284	0	2284	70	87	-17	-0.74%	2,356	35	24%	0	0	0%	20%	0%	0%	8	0		
5M 3	T(24)	37	0	37	0%	0	1	-1	1085	0	1085	8	36	-28	-2.52%	1,125	29	32%	26	7	100%	57%	0%	5%	7	0	2nd VDG
5M 4		53	0	53	0%	0	0	0	1463	0	1463	30	55	-25	-1.68%	1,528	28	32%	0	0	0%	51%	13%	6%	7	1	GST
5M 5		40	0	40	0%	1	1	0	1325	0	1325	41	52	-11	-0.82%	1,358	33	30%	2	0	100%	38%	0%	10%	7	0	
5M 6		35	0	35	0%	0	0	0	1270	0	1270	38	66	-28	-2.16%	1,328	36	29%	0	0	0%	20%	0%	0%	5	0	
5M 7		52	0	52	0%	1	1	0	1785	0	1785	62	86	-24	-1.33%	1,890	34	17%	48	9	100%	33%	0%	0%	6	0	GLT,GMT,GST
5M 8		76	0	76	0%	0	2	-2	2891	0	2891	80	151	-71	-2.40%	2,970	38	14%	8	21	100%	21%	1%	5%	7	0	2nd VDG
5M 9		64	0	64	0%	1	0	1	2049	0	2049	120	97	23	1.14%	2,106	32	27%	0	0	0%	20%	0%	5%	8	0	
5M 10		47	0	47	0%	1	0	1	1255	0	1255	159	115	44	3.63%	1,250	27	40%	0	0	0%	28%	0%	11%	8	3	
5M 11		63	0	63	0%	0	0	0	1679	0	1679	22	58	-36	-2.10%	1,743	27	32%	0	0	0%	13%	3%	2%	10	0	
5M 13	T(24)	50	0	50	0%	0	0	0	961	0	961	26	37	-11	-1.13%	983	19	62%	0	0	0%	28%	0%	2%	6	0	2nd VDG,GMT
		634	0	634	0%	5	5	0	19755	0	19755	687	891	-204	-1.02%	20,422	31	29%	18	37	100%	27%	2%	4%	85	4	



District Health Assessment for Multiple District 5 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
5 NE	T(24)	53	0	53	0%	1	0	1	1221	0	1221	71	37	34	2.86%	1,196	23	45%	0	0	0%	36%	0%	6%	7	0	
5 NW	T(24)	42	0	42	0%	0	1	-1	1105	0	1105	46	54	-8	-0.72%	1,119	26	43%	39	14	100%	31%	0%	0%	6	2	
5 SKN	T(24)	58	0	58	0%	0	0	0	1094	0	1094	10	41	-31	-2.76%	1,168	19	59%	0	0	0%	43%	7%	7%	6	0	GLT,GMT
5 SKS		72	0	72	0%	0	1	-1	1508	0	1508	52	59	-7	-0.46%	1,555	21	63%	75	11	100%	35%	0%	4%	9	1	
5 SE	T(22)	44	0	44	0%	1	0	1	1106	0	1106	29	50	-21	-1.86%	1,195	25	39%	0	0	0%	27%	18%	5%	7	0	GLT
5 SW	T(24)	33	0	33	0%	0	0	0	709	0	709	18	36	-18	-2.48%	748	21	55%	0	0	0%	39%	0%	6%	8	1	
		302	0	302	0%	2	2	0	6743	0	6743	226	277	-51	-0.75%	6,981	22	52%	57	25	100%	35%	4%	5%	43	4	



District Health Assessment for Multiple District 6 through November 2020

		Clubs							Membership					Member Strength			Cancellation			Reports		Finance	Leadership				
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
6 NE	T(24)	41	0	41	0%	0	2	-2	894	0	894	24	45	-21	-2.30%	938	22	54%	53	3	100%	41%	34%	7%	2	2	2nd VDG
6 C	T(24)	28	0	28	0%	0	0	0	566	0	566	16	26	-10	-1.74%	592	20	79%	0	0	0%	43%	18%	11%	4	0	GST
6 SE	T(24)	24	0	24	0%	0	0	0	572	0	572	8	24	-16	-2.72%	598	24	46%	0	0	0%	38%	13%	0%	4	0	1st VDG,2nd VDG,GLT,GMT ,GST
6 W	T(24)	28	0	28	0%	0	0	0	766	0	766	26	33	-7	-0.91%	814	27	50%	0	0	0%	18%	0%	0%	6	4	
		121	0	121	0%	0	2	-2	2798	0	2798	74	128	-54	-1.89%	2,942	23	57%	53	3	100%	36%	18%	5%	16	6	



District Health Assessment for Multiple District 7 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
7 L	T(24)	27	0	27	0%	0	0	0	731	0	731	14	29	-15	-2.01%	798	27	41%	0	0	0%	37%	0%	7%	5	0	
7 I	T(24)	31	0	31	0%	0	0	0	688	0	688	13	36	-23	-3.23%	726	22	55%	0	0	0%	42%	0%	6%	8	0	
7 O	T(24)	26	0	26	0%	0	0	0	593	0	593	9	17	-8	-1.33%	634	23	62%	0	0	0%	50%	0%	12%	5	0	
7 N	T(24)	28	0	28	0%	0	0	0	581	0	581	18	22	-4	-0.68%	605	21	50%	0	0	0%	46%	0%	11%	7	0	
		112	0	112	0%	0	0	0	2593	0	2593	54	104	-50	-1.89%	2,763	23	52%	0	0	0%	44%	0%	9%	25	0	



District Health Assessment for Multiple District 8 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
8 L	T(24)	21	0	21	0%	0	0	0	703	0	703	9	33	-24	-3.30%	759	33	29%	0	0	0%	24%	0%	5%	3	0	
8 I	T(24)	26	0	26	0%	0	0	0	563	0	563	8	34	-26	-4.41%	611	22	50%	0	0	0%	50%	27%	15%	0	0	2nd VDG, GLT, GMT, GST
8 O	T(24)	24	0	24	0%	0	0	0	572	0	572	14	16	-2	-0.35%	593	24	46%	0	0	0%	67%	54%	29%	1	0	GLT, GMT, GST
8 N	T(24)	36	0	36	0%	0	0	0	907	0	907	20	39	-19	-2.05%	949	25	50%	0	0	0%	36%	0%	3%	8	2	1st VDG
8 S	T(24)	36	0	36	0%	1	0	1	959	0	959	43	21	22	2.35%	973	27	36%	0	0	0%	44%	0%	8%	4	0	
		143	0	143	0%	1	0	1	3704	0	3704	94	143	-49	-1.31%	3,885	26	43%	0	0	0%	44%	14%	11%	16	2	



District Health Assessment for Multiple District 9 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
9 EC		44	0	44	0%	0	0	0	1298	0	1298	21	46	-25	-1.89%	1,340	30	32%	0	0	0%	27%	0%	0%	6	3	2nd VDG
9 MC	T(24)	43	0	43	0%	0	0	0	940	0	940	18	30	-12	-1.26%	993	22	53%	0	0	0%	42%	12%	9%	0	0	DG,1st VDG,GLT,GMT,GST
9 NC	T(24)	39	0	39	0%	0	0	0	906	0	906	8	43	-35	-3.72%	972	23	54%	0	0	0%	38%	18%	13%	0	0	2nd VDG,GMT,GST
9 NE		46	0	46	0%	0	0	0	1301	0	1301	37	73	-36	-2.69%	1,361	28	46%	0	0	0%	30%	0%	2%	9	3	
9 NW	T(24)	35	0	35	0%	0	1	-1	732	0	732	12	29	-17	-2.27%	766	21	49%	65	0	100%	54%	0%	3%	0	0	1st VDG,2nd VDG,GST
9 SE	T(24)	48	0	48	0%	0	0	0	1005	0	1005	31	49	-18	-1.76%	1,052	21	52%	0	0	0%	23%	2%	2%	7	0	
9 SW		51	0	51	0%	0	0	0	1310	0	1310	50	42	8	0.61%	1,371	26	47%	0	0	0%	31%	0%	2%	6	0	1st VDG,2nd VDG
		306	0	306	0%	0	1	-1	7492	0	7492	177	312	-135	-1.77%	7,855	24	47%	65	0	100%	34%	4%	4%	28	6	



District Health Assessment for Multiple District 11 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
11 A1	T(24)	35	0	35	0%	0	0	0	749	0	749	41	19	22	3.03%	771	21	60%	0	0	0%	29%	3%	11%	6	3	
11 A2		38	0	38	0%	0	0	0	1304	0	1304	40	37	3	0.23%	1,318	34	32%	0	0	0%	16%	8%	0%	7	0	
11 B1	T(24)	44	0	44	0%	0	0	0	1063	0	1063	30	50	-20	-1.85%	1,010	24	48%	0	0	0%	34%	7%	16%	10	3	2nd VDG
11 B2	T(24)	35	0	35	0%	0	0	0	889	0	889	11	49	-38	-4.10%	959	25	37%	0	0	0%	29%	0%	3%	4	0	2nd VDG
11 C1	T(24)	29	0	29	0%	0	0	0	709	0	709	12	37	-25	-3.41%	769	24	52%	0	0	0%	34%	0%	0%	5	0	
11 C2	T(24)	34	0	34	0%	0	0	0	829	0	829	16	20	-4	-0.48%	879	24	50%	0	0	0%	32%	0%	6%	5	0	
11 D1	T(24)	39	0	39	0%	0	0	0	1139	0	1139	32	35	-3	-0.26%	1,170	29	46%	0	0	0%	26%	5%	5%	6	7	
11 D2		46	0	46	0%	1	0	1	1273	0	1273	64	63	1	0.08%	1,288	28	43%	0	0	0%	22%	0%	4%	5	3	GST
11 E1	T(24)	41	0	41	0%	0	0	0	983	0	983	10	32	-22	-2.19%	1,032	24	44%	0	0	0%	29%	24%	20%	4	0	2nd VDG
11 E2	T(24)	28	0	28	0%	0	2	-2	732	0	732	23	24	-1	-0.14%	792	26	46%	44	0	100%	4%	0%	0%	4	0	
		369	0	369	0%	1	2	-1	9670	0	9670	279	366	-87	-0.89%	9,988	26	46%	44	0	100%	26%	5%	7%	56	16	



District Health Assessment for Multiple District 12 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
12 L	T(24)	36	0	36	0%	0	0	0	723	0	723	7	22	-15	-2.03%	765	20	53%	0	0	0%	53%	19%	11%	8	0	
12 I	T(24)	37	0	37	0%	0	0	0	894	0	894	36	57	-21	-2.30%	966	24	43%	0	0	0%	51%	0%	5%	0	0	
12 O	T(24)	37	0	37	0%	1	1	0	828	0	828	82	43	39	4.94%	856	22	65%	11	6	100%	24%	0%	5%	17	6	
12 N	T(24)	41	0	41	0%	0	0	0	873	0	873	30	44	-14	-1.58%	962	21	51%	0	0	0%	27%	0%	0%	7	0	2nd VDG
12 S	T(24)	48	0	48	0%	0	0	0	1053	0	1053	23	24	-1	-0.09%	1,069	22	58%	0	0	0%	46%	29%	10%	8	4	
		199	0	199	0%	1	1	0	4371	0	4371	178	190	-12	-0.27%	4,618	22	54%	11	6	100%	40%	11%	7%	40	10	



District Health Assessment for Multiple District 13 through November 2020

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
13 OH1	54	0	54	0%	0	2	-2	1513	0	1513	19	69	-50	-3.20%	1,614	28	37%	89	10	100%	31%	0%	0%	8	0	
13 OH2	56	0	56	0%	1	0	1	1734	0	1734	64	82	-18	-1.03%	1,789	31	32%	0	0	0%	5%	0%	4%	8	4	
13 OH3	54	0	54	0%	0	1	-1	1414	0	1414	34	59	-25	-1.74%	1,450	26	46%	39	0	100%	43%	0%	0%	8	2	
13 OH4	54	0	54	0%	0	2	-2	1424	0	1424	30	87	-57	-3.85%	1,517	26	33%	33	29	100%	0%	0%	4%	10	1	2nd VDG
13 OH5	52	0	52	0%	0	0	0	1371	0	1371	35	43	-8	-0.58%	1,441	26	33%	0	0	0%	31%	4%	10%	7	0	2nd VDG
13 OH6	59	0	59	0%	1	1	0	1663	0	1663	48	69	-21	-1.25%	1,722	28	34%	67	9	100%	0%	0%	3%	9	2	
13 OH7	53	0	53	0%	0	0	0	1360	0	1360	31	63	-32	-2.30%	1,387	26	51%	0	0	0%	34%	0%	9%	8	2	
	382	0	382	0%	2	6	-4	10479	0	10479	261	472	-211	-1.97%	10,920	27	38%	58	48	100%	20%	1%	4%	58	11	



District Health Assessment for Multiple District 14 through November 2020

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
14 A		65	0	65	0%	4	0	4	1548	0	1548	152	72	80	5.45%	1,494	24	51%	0	0	0%	32%	9%	11%	9	0	GST
14 B	T(24)	33	0	33	0%	0	0	0	740	0	740	13	34	-21	-2.76%	781	22	48%	0	0	0%	30%	0%	9%	5	0	2nd VDG
14 C	T(18)	45	0	45	0%	0	0	0	1205	0	1205	28	27	1	0.08%	1,243	27	40%	0	0	0%	24%	9%	7%	8	0	2nd VDG
14 D		45	0	45	0%	0	1	-1	1318	0	1318	29	33	-4	-0.30%	1,353	29	33%	2	2	100%	11%	0%	4%	9	0	
14 E	T(24)	34	0	34	0%	0	0	0	801	0	801	33	29	4	0.50%	844	24	47%	0	0	0%	21%	0%	6%	3	0	
14 F	T(24)	41	0	41	0%	0	1	-1	1099	0	1099	26	37	-11	-0.99%	1,093	27	34%	72	7	100%	39%	0%	5%	6	4	2nd VDG
14 G		58	0	58	0%	1	0	1	1644	0	1644	76	40	36	2.24%	1,628	28	36%	0	0	0%	0%	0%	5%	10	0	2nd VDG
14 H	T(24)	29	0	29	0%	0	0	0	800	0	800	11	15	-4	-0.50%	808	28	38%	0	0	0%	45%	0%	3%	0	0	1st VDG
14 J	T(24)	28	0	28	0%	0	0	0	787	0	787	18	28	-10	-1.25%	816	28	43%	0	0	0%	54%	0%	7%	8	0	1st VDG, 2nd VDG
14 K	T(24)	33	0	33	0%	0	0	0	790	0	790	11	21	-10	-1.25%	825	24	55%	0	0	0%	30%	12%	12%	7	0	
14 L	T(24)	39	0	39	0%	1	0	1	979	0	979	37	36	1	0.10%	1,019	25	49%	0	0	0%	41%	0%	0%	6	0	2nd VDG
14 M	T(24)	44	0	44	0%	0	0	0	1064	0	1064	30	28	2	0.19%	1,098	24	39%	0	0	0%	41%	7%	9%	4	3	
14 N	T(24)	37	0	37	0%	0	0	0	944	0	944	37	20	17	1.83%	961	26	41%	0	0	0%	22%	0%	3%	8	0	2nd VDG
14 P	T(24)	39	0	39	0%	0	0	0	1031	0	1031	22	28	-6	-0.58%	1,105	26	31%	0	0	0%	18%	0%	0%	8	1	2nd VDG
14 T		44	0	44	0%	0	0	0	1299	0	1299	27	50	-23	-1.74%	1,357	30	11%	0	0	0%	16%	2%	11%	5	0	
14 U	T(24)	31	0	31	0%	0	0	0	949	0	949	16	42	-26	-2.67%	984	31	23%	0	0	0%	42%	0%	6%	6	3	



District Health Assessment for Multiple District 14 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
14 W	T(24)	31	0	31	0%	0	0	0	645	0	645	24	15	9	1.42%	648	21	52%	0	0	0%	39%	0%	0%	12	0	GST
		676	0	676	0%	6	2	4	17643	0	17643	590	555	35	0.20%	18,057	26	39%	37	9	100%	28%	3%	6%	114	11	



District Health Assessment for Multiple District 16 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
16 N	59	0	59	0%	0	1	-1	1315	0	1315	18	39	-21	-1.57%	1,388	22	54%	2	0	100%	36%	2%	8%	8	1	
16 J	58	0	58	0%	0	1	-1	1460	0	1460	75	45	30	2.10%	1,501	25	45%	20	0	100%	3%	0%	9%	12	0	
16 L	56	0	56	0%	0	3	-3	1422	0	1422	67	55	12	0.85%	1,520	25	50%	61	9	100%	34%	4%	7%	7	0	
	173	0	173	0%	0	5	-5	4197	0	4197	160	139	21	0.50%	4,409	24	50%	41	9	100%	24%	2%	8%	27	1	



District Health Assessment for Multiple District 17 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
17 K	72	0	72	0%	0	0	0	1325	0	1325	27	47	-20	-1.49%	1,382	18	60%	0	0	0%	0%	0%	0%	12	4	
17 A	75	0	75	0%	0	0	0	1547	0	1547	43	54	-11	-0.71%	1,694	21	60%	0	0	0%	35%	0%	1%	10	4	
17 N	72	0	72	0%	0	0	0	1473	0	1473	67	39	28	1.94%	1,500	20	58%	0	0	0%	35%	0%	10%	13	0	2nd VDG
	219	0	219	0%	0	0	0	4345	0	4345	137	140	-3	-0.07%	4,576	20	59%	0	0	0%	23%	0%	4%	35	8	



District Health Assessment for Multiple District 18 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
18 L	T(24)	45	0	45	0%	0	0	0	1215	0	1215	26	36	-10	-0.82%	1,209	27	38%	0	0	0%	51%	20%	9%	7	1	
18 I	T(24)	53	0	53	0%	0	0	0	1094	0	1094	70	70	0	0.00%	1,148	21	57%	0	0	0%	23%	2%	8%	10	0	
18 O	T(24)	48	0	48	0%	1	1	0	1020	0	1020	41	40	1	0.10%	1,074	21	54%	84	9	100%	50%	33%	17%	8	0	
18 N	T(24)	56	0	56	0%	0	2	-2	1183	0	1183	42	42	0	0.00%	1,227	21	63%	60	9	100%	20%	14%	13%	19	0	
		202	0	202	0%	1	3	-2	4512	0	4512	179	188	-9	-0.20%	4,658	22	53%	68	18	100%	35%	17%	11%	44	1	



District Health Assessment for Multiple District 20 through November 2020

District	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
20 N	T(10)	47	0	47	0%	0	0	0	1245	0	1245	31	56	-25	-1.97%	1,242	26	32%	0	0	0%	38%	2%	0%	10	0	
20 E1		40	0	40	0%	1	0	1	1312	0	1312	59	47	12	0.92%	1,322	33	23%	0	0	0%	10%	0%	5%	10	5	2nd VDG
20 E2	T(24)	36	0	36	0%	1	0	1	907	0	907	53	34	19	2.14%	896	25	42%	0	0	0%	0%	0%	3%	7	4	
20 W		51	0	51	0%	0	1	-1	1404	0	1404	27	72	-45	-3.11%	1,491	28	31%	59	22	100%	35%	8%	10%	8	3	
20 Y	T(8)	50	0	50	0%	0	1	-1	1197	0	1197	28	29	-1	-0.08%	1,229	24	48%	66	0	100%	26%	0%	2%	7	0	
20 O		51	0	51	0%	0	1	-1	1364	0	1364	35	65	-30	-2.15%	1,432	27	37%	66	6	100%	14%	4%	6%	5	4	
20 R1	T(24)	32	0	32	0%	0	0	0	773	0	773	12	44	-32	-3.98%	863	24	44%	0	0	0%	38%	16%	9%	3	0	2nd VDG
20 R2	T(24)	41	0	41	0%	0	1	-1	1005	0	1005	29	48	-19	-1.86%	1,036	25	59%	36	25	100%	41%	17%	34%	9	5	
20 K1		77	0	77	0%	1	0	1	1958	0	1958	73	43	30	1.56%	1,976	25	39%	0	0	0%	31%	10%	29%	16	8	
20 K2	T(24)	35	0	35	0%	0	0	0	1136	0	1136	34	45	-11	-0.96%	1,194	32	34%	0	0	0%	37%	6%	20%	7	0	
20 S		46	0	46	0%	1	0	1	1304	0	1304	36	56	-20	-1.51%	1,345	28	39%	0	0	0%	35%	0%	26%	5	0	2nd VDG
		506	0	506	0%	4	4	0	13605	0	13605	417	539	-122	-0.89%	14,026	27	39%	57	53	100%	28%	6%	14%	87	29	



District Health Assessment for Multiple District 21 through November 2020

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation		Reports		Finance	Leadership						
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
21 N		58	0	58	0%	1	0	1	1557	0	1557	114	77	37	2.43%	1,473	27	48%	0	0	0%	0%	0%	10%	12	4	
21 S	T(5)	50	0	50	0%	0	0	0	1215	0	1215	101	75	26	2.19%	1,313	24	46%	0	0	0%	2%	0%	4%	10	4	
		108	0	108	0%	1	0	1	2772	0	2772	215	152	63	2.33%	2,786	26	47%	0	0	0%	1%	0%	7%	22	8	



District Health Assessment for Multiple District 22 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
22 A	T(24)	26	0	26	0%	0	0	0	646	0	646	23	31	-8	-1.22%	699	25	50%	0	0	0%	31%	8%	15%	4	0	2nd VDG
22 B		45	0	45	0%	0	0	0	1292	0	1292	21	29	-8	-0.62%	1,278	29	38%	0	0	0%	22%	2%	9%	9	0	2nd VDG
22 C	T(5)	46	0	46	0%	0	0	0	1221	0	1221	13	45	-32	-2.55%	1,299	27	48%	0	0	0%	24%	11%	15%	8	3	
22 D	T(6)	36	0	36	0%	0	0	0	1210	0	1210	48	52	-4	-0.33%	1,270	34	33%	0	0	0%	8%	3%	3%	6	0	
22 W		55	0	55	0%	0	2	-2	1754	0	1754	46	91	-45	-2.50%	1,855	32	25%	61	7	100%	25%	0%	5%	12	4	
		208	0	208	0%	0	2	-2	6123	0	6123	151	248	-97	-1.56%	6,401	29	38%	61	7	100%	22%	4%	9%	39	7	



District Health Assessment for Multiple District 23 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
23 A	49	0	49	0%	0	0	0	1286	0	1286	20	31	-11	-0.85%	1,347	26	45%	0	0	0%	12%	4%	2%	15	0	
23 B	53	0	53	0%	0	0	0	1744	0	1744	62	57	5	0.29%	1,736	33	28%	0	0	0%	13%	6%	6%	7	0	
23 C	56	0	56	0%	0	0	0	1663	0	1663	40	85	-45	-2.63%	1,690	30	30%	0	0	0%	5%	2%	13%	12	4	
	158	0	158	0%	0	0	0	4693	0	4693	122	173	-51	-1.08%	4,773	30	34%	0	0	0%	10%	4%	7%	34	4	



District Health Assessment for Multiple District 24 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
24 C	65	0	65	0%	0	3	-3	1423	0	1423	54	92	-38	-2.60%	1,514	22	55%	55	35	100%	28%	14%	3%	14	4	
24 I	92	0	92	0%	0	0	0	2063	0	2063	44	77	-33	-1.57%	2,198	22	57%	0	0	0%	24%	2%	2%	13	6	2nd VDG
24 L	94	0	94	0%	0	1	-1	2547	0	2547	79	126	-47	-1.81%	2,697	27	46%	66	0	100%	21%	6%	11%	18	0	
	251	0	251	0%	0	4	-4	6033	0	6033	177	295	-118	-1.92%	6,409	24	52%	58	35	100%	24%	7%	6%	45	10	



District Health Assessment for Multiple District 25 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
25 A	T(6)	49	0	49	0%	0	1	-1	1227	0	1227	18	34	-16	-1.29%	1,300	25	35%	37	0	100%	0%	0%	10%	9	0	
25 B	T(24)	49	0	49	0%	0	0	0	1151	0	1151	35	40	-5	-0.43%	1,216	23	43%	0	0	0%	27%	14%	6%	6	0	
25 C		55	0	55	0%	0	0	0	1399	0	1399	32	54	-22	-1.55%	1,473	25	47%	0	0	0%	7%	2%	4%	6	0	
25 D	T(24)	41	0	41	0%	0	0	0	1200	0	1200	43	35	8	0.67%	1,244	29	41%	0	0	0%	32%	10%	5%	6	2	1st VDG, 2nd VDG
25 E		61	0	61	0%	1	1	0	1360	0	1360	60	74	-14	-1.02%	1,397	22	49%	50	7	100%	21%	0%	8%	15	0	
25 F		60	0	60	0%	0	0	0	1469	0	1469	20	58	-38	-2.52%	1,535	24	42%	0	0	0%	22%	0%	0%	0	0	
25 G		50	0	50	0%	0	0	0	1317	0	1317	40	46	-6	-0.45%	1,374	26	42%	0	0	0%	24%	0%	6%	7	0	2nd VDG, GMT
		365	0	365	0%	1	2	-1	9123	0	9123	248	341	-93	-1.01%	9,539	25	43%	44	7	100%	19%	3%	5%	49	2	



District Health Assessment for Multiple District 26 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
26 M1	T(24)	39	0	39	0%	0	0	0	1058	0	1058	20	21	-1	-0.09%	1,071	27	46%	0	0	0%	54%	28%	10%	8	0	
26 M2	T(8)	38	0	38	0%	0	1	-1	1218	0	1218	28	28	0	0.00%	1,324	32	34%	41	0	100%	13%	0%	8%	8	0	
26 M3	T(19)	55	0	55	0%	0	0	0	1201	0	1201	27	42	-15	-1.23%	1,221	22	51%	0	0	0%	45%	2%	13%	8	0	2nd VDG
26 M4	T(18)	55	0	55	0%	0	1	-1	1157	0	1157	23	66	-43	-3.58%	1,237	21	49%	45	12	100%	55%	13%	9%	7	0	2nd VDG
26 M5	T(24)	46	0	46	0%	0	2	-2	1039	0	1039	26	45	-19	-1.80%	1,105	23	43%	66	11	100%	43%	0%	11%	4	0	
26 M6	T(24)	40	0	40	0%	0	0	0	892	0	892	37	21	16	1.83%	909	22	45%	0	0	0%	43%	23%	10%	6	0	
26 M7		37	0	37	0%	0	0	0	1338	0	1338	28	21	7	0.53%	1,365	36	41%	0	0	0%	57%	0%	14%	0	0	2nd VDG
		310	0	310	0%	0	4	-4	7903	0	7903	189	244	-55	-0.69%	8,232	25	45%	55	23	100%	45%	9%	11%	41	0	



District Health Assessment for Multiple District 27 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
27 A1	52	0	52	0%	0	0	0	1833	0	1833	77	64	13	0.71%	1,871	35	29%	0	0	0%	19%	0%	8%	10	0	
27 A2	41	0	41	0%	0	0	0	1403	0	1403	46	50	-4	-0.28%	1,421	34	20%	0	0	0%	12%	0%	0%	8	5	
27 B1	63	0	63	0%	0	1	-1	1867	0	1867	85	68	17	0.92%	1,887	30	33%	3	0	100%	0%	0%	0%	10	0	
27 B2	66	0	66	0%	0	0	0	2126	0	2126	32	85	-53	-2.43%	2,214	32	26%	0	0	0%	27%	0%	11%	8	0	2nd VDG
27 C1	52	0	52	0%	0	0	0	1411	0	1411	33	42	-9	-0.63%	1,451	27	23%	0	0	0%	31%	0%	10%	10	1	
27 C2	40	0	40	0%	1	0	1	1332	0	1332	89	53	36	2.78%	1,324	33	28%	0	0	0%	20%	0%	3%	8	0	2nd VDG
27 D1	58	0	58	0%	0	0	0	2076	0	2076	33	63	-30	-1.42%	2,147	36	24%	0	0	0%	3%	0%	5%	12	0	
27 D2	48	0	48	0%	0	0	0	1539	0	1539	48	76	-28	-1.79%	1,596	32	27%	0	0	0%	31%	0%	6%	9	5	
27 E1	45	0	45	0%	0	0	0	1531	0	1531	35	68	-33	-2.11%	1,633	34	20%	0	0	0%	42%	2%	4%	7	2	2nd VDG
27 E2	45	0	45	0%	0	0	0	1627	0	1627	36	42	-6	-0.37%	1,653	36	27%	0	0	0%	29%	0%	0%	1	7	2nd VDG
	510	0	510	0%	1	1	0	16745	0	16745	514	611	-97	-0.58%	17,197	33	26%	3	0	100%	21%	0%	5%	83	20	



District Health Assessment for Multiple District 28 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
28 U	T(24)	28	0	28	0%	0	0	0	456	0	456	2	10	-8	-1.72%	480	16	75%	0	0	0%	29%	0%	4%	6	0	
28 T	T(24)	26	0	26	0%	0	0	0	549	0	549	8	25	-17	-3.00%	595	21	50%	0	0	0%	62%	0%	8%	1	0	
		54	0	54	0%	0	0	0	1005	0	1005	10	35	-25	-2.43%	1,075	19	63%	0	0	0%	44%	0%	6%	7	0	



District Health Assessment for Multiple District 29 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
29 L	T(16)	54	0	54	0%	0	0	0	1169	0	1169	30	55	-25	-2.09%	1,232	22	56%	0	0	0%	2%	6%	9%	7	0	
29 C	T(24)	56	0	56	0%	0	0	0	1103	0	1103	27	30	-3	-0.27%	1,154	20	55%	0	0	0%	0%	0%	11%	9	1	1st VDG
29 I		56	0	56	0%	0	0	0	1556	0	1556	69	25	44	2.91%	1,556	28	32%	0	0	0%	34%	0%	4%	9	0	
		166	0	166	0%	0	0	0	3828	0	3828	126	110	16	0.42%	3,942	23	48%	0	0	0%	12%	2%	8%	25	1	



District Health Assessment for Multiple District 30 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
30 M	T(24)	48	0	48	0%	0	3	-3	915	0	915	30	28	2	0.22%	1,022	19	58%	51	0	100%	0%	0%	6%	11	0	
30 S	T(24)	44	0	44	0%	0	1	-1	922	0	922	24	46	-22	-2.33%	989	21	57%	78	2	100%	45%	14%	9%	8	0	2nd VDG, GLT, GMT, GST
		92	0	92	0%	0	4	-4	1837	0	1837	54	74	-20	-1.08%	2,011	20	58%	57	2	100%	22%	7%	8%	19	0	



District Health Assessment for Multiple District 31 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
31 L	T(24)	57	0	57	0%	0	1	-1	977	0	977	14	44	-30	-2.98%	1,093	17	70%	52	0	100%	46%	12%	9%	10	2	
31 I	T(24)	52	0	52	0%	0	1	-1	1038	0	1038	31	66	-35	-3.26%	1,113	20	58%	62	10	100%	27%	0%	2%	7	0	
31 O	T(24)	54	0	54	0%	1	0	1	1118	0	1118	60	39	21	1.91%	1,149	21	57%	0	0	0%	22%	2%	0%	11	0	GLT,GMT,GST
31 N	T(24)	56	0	56	0%	0	1	-1	1029	0	1029	23	40	-17	-1.63%	1,110	18	71%	35	0	100%	38%	2%	11%	10	4	
31 S	T(24)	51	0	51	0%	0	0	0	1006	0	1006	25	35	-10	-0.98%	1,054	20	59%	0	0	0%	39%	8%	14%	12	7	2nd VDG,GMT
		270	0	270	0%	1	3	-2	5168	0	5168	153	224	-71	-1.36%	5,519	19	63%	50	10	100%	34%	5%	7%	50	13	



District Health Assessment for Multiple District 32 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
32 C	61	0	61	0%	0	0	0	1389	0	1389	40	57	-17	-1.21%	1,469	23	49%	0	0	0%	26%	0%	3%	7	0	GST
32 S	66	0	66	0%	1	2	-1	1688	0	1688	91	113	-22	-1.29%	1,852	26	48%	51	10	100%	30%	2%	11%	9	0	GLT
	127	0	127	0%	1	2	-1	3077	0	3077	131	170	-39	-1.25%	3,321	24	49%	51	10	100%	28%	1%	7%	16	0	



District Health Assessment for Multiple District 33 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
33 Y	T(24)	36	0	36	0%	0	0	0	880	0	880	11	43	-32	-3.51%	962	24	47%	0	0	0%	39%	3%	6%	11	0	2nd VDG, GLT, GMT, GST
33 A		46	0	46	0%	0	0	0	1319	0	1319	14	58	-44	-3.23%	1,392	29	35%	0	0	0%	28%	4%	7%	8	4	
33 N	T(19)	40	0	40	0%	0	0	0	1179	0	1179	18	49	-31	-2.56%	1,232	29	35%	0	0	0%	30%	13%	13%	7	0	
33 K		47	0	47	0%	0	0	0	1685	0	1685	56	75	-19	-1.12%	1,763	36	26%	0	0	0%	15%	4%	6%	10	5	
33 S		48	0	48	0%	1	1	0	1607	0	1607	65	74	-9	-0.56%	1,674	33	29%	13	1	100%	25%	4%	13%	14	4	
		217	0	217	0%	1	1	0	6670	0	6670	164	299	-135	-1.98%	7,023	31	34%	13	1	100%	27%	6%	9%	50	13	



District Health Assessment for Multiple District 34 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
34 A	T(24)	45	0	45	0%	0	0	0	1067	0	1067	70	73	-3	-0.28%	1,088	24	60%	0	0	0%	38%	2%	11%	12	4	
34 B	T(24)	38	0	38	0%	0	1	-1	739	0	739	22	43	-21	-2.76%	750	19	55%	74	7	100%	26%	0%	13%	10	2	2nd VDG
34 C	T(24)	40	0	40	0%	1	1	0	1064	0	1064	53	40	13	1.24%	1,116	27	48%	3	0	100%	20%	5%	13%	11	0	2nd VDG,GST
		123	0	123	0%	1	2	-1	2870	0	2870	145	156	-11	-0.38%	2,954	23	54%	38	7	100%	28%	2%	12%	33	6	



District Health Assessment for Multiple District 35 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
35 L	T(18)	60	0	60	0%	1	0	1	1140	0	1140	98	35	63	5.85%	1,181	19	62%	0	0	0%	22%	0%	5%	11	4	GLT,GMT,GST
35 I	T(7)	47	0	47	0%	0	0	0	1207	0	1207	60	80	-20	-1.63%	1,276	26	47%	0	0	0%	9%	0%	4%	8	0	
35 O	T(9)	51	0	51	0%	0	0	0	1184	0	1184	69	66	3	0.25%	1,245	23	45%	0	0	0%	29%	0%	2%	9	0	
35 N		56	0	56	0%	0	2	-2	1283	0	1283	121	66	55	4.48%	1,401	23	48%	42	12	100%	29%	5%	7%	12	2	
		214	0	214	0%	1	2	-1	4814	0	4814	348	247	101	2.14%	5,103	22	51%	42	12	100%	22%	1%	5%	40	6	



District Health Assessment for Multiple District 36 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
36 O	T(24)	37	0	37	0%	0	0	0	883	0	883	43	86	-43	-4.64%	943	24	54%	0	0	0%	27%	8%	5%	6	0	
36 R	T(24)	33	0	33	0%	0	1	-1	715	0	715	17	46	-29	-3.90%	772	22	61%	19	16	100%	33%	6%	9%	0	0	2nd VDG
36 E	T(24)	33	0	33	0%	0	0	0	697	0	697	34	23	11	1.60%	715	21	52%	0	0	0%	21%	0%	12%	6	1	
36 G	T(24)	30	0	30	0%	0	0	0	791	0	791	16	33	-17	-2.10%	865	26	57%	0	0	0%	0%	0%	0%	7	1	2nd VDG, GLT, GST
		133	0	133	0%	0	1	-1	3086	0	3086	110	188	-78	-2.47%	3,295	23	56%	19	16	100%	21%	4%	7%	19	2	



District Health Assessment for Multiple District 38 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
38 L	T(24)	38	0	38	0%	0	0	0	801	0	801	14	35	-21	-2.55%	842	21	45%	0	0	0%	55%	21%	3%	6	1	2nd VDG, GLT, GMT, GST
38 I	T(24)	35	0	35	0%	0	0	0	812	0	812	21	42	-21	-2.52%	855	23	54%	0	0	0%	31%	3%	0%	7	0	1st VDG
38 O	T(24)	25	0	25	0%	0	0	0	768	0	768	17	31	-14	-1.79%	801	31	44%	0	0	0%	24%	0%	0%	5	0	
38 N	T(24)	29	0	29	0%	0	0	0	718	0	718	15	11	4	0.56%	740	25	55%	0	0	0%	34%	7%	3%	5	0	
		127	0	127	0%	0	0	0	3099	0	3099	67	119	-52	-1.65%	3,238	24	50%	0	0	0%	38%	9%	2%	23	1	



District Health Assessment for Multiple District 39 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
39 W	T(24)	35	0	35	0%	0	0	0	875	0	875	14	22	-8	-0.91%	910	25	40%	0	0	0%	46%	3%	9%	7	1	
39 E	T(24)	22	0	22	0%	0	0	0	386	0	386	6	18	-12	-3.02%	425	18	73%	0	0	0%	55%	0%	23%	6	0	
		57	0	57	0%	0	0	0	1261	0	1261	20	40	-20	-1.56%	1,335	22	53%	0	0	0%	49%	2%	14%	13	1	



District Health Assessment for Multiple District 40 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
40 N	T(24)	26	0	26	0%	0	0	0	485	0	485	19	18	1	0.21%	493	19	58%	0	0	0%	46%	4%	8%	7	1	GST
40 S	T(24)	26	0	26	0%	0	0	0	442	0	442	9	16	-7	-1.56%	463	17	65%	0	0	0%	42%	0%	0%	8	0	2nd VDG
		52	0	52	0%	0	0	0	927	0	927	28	34	-6	-0.64%	956	18	62%	0	0	0%	44%	2%	4%	15	1	



District Health Assessment for Multiple District 43 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
District 43 K	70	0	70	0%	0	0	0	1927	0	1927	27	54	-27	-1.38%	2,067	28	37%	0	0	0%	39%	7%	10%	10	4	
43 Y	88	0	88	0%	0	1	-1	1899	0	1899	46	80	-34	-1.76%	1,963	22	56%	57	7	100%	50%	9%	10%	11	4	
	158	0	158	0%	0	1	-1	3826	0	3826	73	134	-61	-1.57%	4,030	24	47%	57	7	100%	45%	8%	10%	21	8	



District Health Assessment for Multiple District 44 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
44 N	T(24)	43	0	43	0%	0	0	0	1060	0	1060	33	67	-34	-3.11%	1,085	25	44%	0	0	0%	28%	2%	5%	6	0	2nd VDG
44 H	T(23)	39	0	39	0%	0	0	0	1181	0	1181	39	36	3	0.25%	1,207	30	44%	0	0	0%	21%	10%	13%	7	0	
		82	0	82	0%	0	0	0	2241	0	2241	72	103	-31	-1.36%	2,292	27	44%	0	0	0%	24%	6%	9%	13	0	



District Health Assessment for Multiple District 49 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
49 A	T(24)	36	0	36	0%	0	0	0	1174	0	1174	53	93	-40	-3.29%	1,191	33	25%	0	0	0%	33%	8%	36%	2	0	GLT,GMT,GST
49 B	T(24)	21	0	21	0%	0	0	0	636	0	636	37	38	-1	-0.16%	686	30	10%	0	0	0%	29%	0%	24%	6	0	GST
		57	0	57	0%	0	0	0	1810	0	1810	90	131	-41	-2.22%	1,877	32	19%	0	0	0%	32%	5%	32%	8	0	



District Health Assessment for Multiple District 51 through November 2020

Status/ District Name	Number of Months in Status *	Clubs						Membership					Member Strength		Cancellation			Reports		Finance	Leadership						
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
51 O		46	1	47	100%	0	0	0	1499	8	1507	29	71	-42	-2.71%	1,610	33	28%	0	0	0%	13%	6%	34%	9	4	
51 E	T(24)	32	0	32	0%	0	0	0	690	0	690	15	46	-31	-4.30%	735	22	50%	0	0	0%	3%	0%	41%	6	1	
51 C	T(24)	28	0	28	0%	0	0	0	822	0	822	21	29	-8	-0.96%	834	29	25%	0	0	0%	21%	0%	18%	7	0	
		106	1	107	100%	0	0	0	3011	8	3019	65	146	-81	-2.61%	3,179	28	34%	0	0	0%	12%	3%	32%	22	5	



District Health Assessment for Multiple District 60 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
60 A	59	0	59	0%	0	0	0	1598	0	1598	68	34	34	2.17%	1,583	27	25%	0	0	0%	7%	2%	34%	9	4	
60 B	60	0	60	0%	0	0	0	1865	0	1865	64	26	38	2.08%	1,843	31	22%	0	0	0%	18%	0%	13%	11	4	
	119	0	119	0%	0	0	0	3463	0	3463	132	60	72	2.12%	3,426	29	24%	0	0	0%	13%	1%	24%	20	8	



District Health Assessment for District 10 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
10	53	0	53	0%	0	2	-2	1351	0	1351	27	45	-18	-1.31%	1,409	25	38%	60	12	100%	36%	0%	6%	10	0	
	53	0	53	0%	0	2	-2	1351	0	1351	27	45	-18	-1.31%	1,409	25	38%	60	12	100%	36%	0%	6%	10	0	



District Health Assessment for District 15 through November 2020

District Name	Status/ Number of Months in Status *	Clubs						Membership					Member Strength		Cancellation		Reports		Finance	Leadership							
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
15	T(24)	40	0	40	0%	0	0	0	958	0	958	35	47	-12	-1.24%	1,018	24	58%	0	0	0%	28%	0%	5%	7	0	
		40	0	40	0%	0	0	0	958	0	958	35	47	-12	-1.24%	1,018	24	58%	0	0	0%	28%	0%	5%	7	0	



District Health Assessment for District 37 through November 2020

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
37	67	0	67	0%	0	0	0	1637	0	1637	52	48	4	0.24%	1,683	24	42%	0	0	0%	39%	0%	3%	13	4	
	67	0	67	0%	0	0	0	1637	0	1637	52	48	4	0.24%	1,683	24	42%	0	0	0%	39%	0%	3%	13	4	



District Health Assessment for District 41 through November 2020

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
41	72	0	72	0%	0	1	-1	1997	0	1997	35	69	-34	-1.67%	2,075	28	42%	98	11	100%	39%	22%	11%	10	0	
	72	0	72	0%	0	1	-1	1997	0	1997	35	69	-34	-1.67%	2,075	28	42%	98	11	100%	39%	22%	11%	10	0	



District Health Assessment for District 42 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
42	T(24)	28	0	28	0%	0	0	0	1121	0	1121	24	22	2	0.18%	1,130	40	32%	0	0	0%	32%	11%	18%	5	2	GLT,GST
		28	0	28	0%	0	0	0	1121	0	1121	24	22	2	0.18%	1,130	40	32%	0	0	0%	32%	11%	18%	5	2	



District Health Assessment for District 45 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
45	T(24)	32	0	32	0%	0	0	0	1038	0	1038	34	42	-8	-0.76%	1,047	32	31%	0	0	0%	25%	9%	3%	8	1	
		32	0	32	0%	0	0	0	1038	0	1038	34	42	-8	-0.76%	1,047	32	31%	0	0	0%	25%	9%	3%	8	1	



District Health Assessment for District 46 through November 2020

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
46	T(24)	42	0	42	0%	1	1	0	963	0	963	67	79	-12	-1.23%	994	23	45%	8	31	100%	36%	2%	2%	12	4	
		42	0	42	0%	1	1	0	963	0	963	67	79	-12	-1.23%	994	23	45%	8	31	100%	36%	2%	2%	12	4	



District Health Assessment for District 50 through November 2020

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
50	59	0	59	0%	0	0	0	1508	0	1508	78	71	7	0.47%	1,602	26	46%	0	0	0%	8%	3%	12%	14	0	
	59	0	59	0%	0	0	0	1508	0	1508	78	71	7	0.47%	1,602	26	46%	0	0	0%	8%	3%	12%	14	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.